

EXECUTIVE SUMMARY

I. PURPOSE

- A. COVID-19 recovery will require a sequence of interdependent and often concurrent activities and decisions informed by local, County, State and National triggers/guidance that progressively advance our cities toward recovery outcomes.
- B. Planning, setting priorities and decisions made by communities as early as possible based on educated assumptions have a positive cascading effect on the nature, speed, and inclusiveness of recovery.

II. GOALS

- A. Regional alignment for a unified and articulated response and recovery
- B. Articulated response and recovery objectives for each agency
 - 1. Shared/alignment opportunities
 - a) **Unified decision regarding gradual reopening across cities once a threshold for sustained reduction in cases for at least 14 days has been met**
 - b) **Convene City Workgroup**
 - 2. Systems integration opportunities
 - a) **Create a dashboard for tracking key metrics for Beach Cities COVID-19 Strategic Recovery Plan**
 - 3. Individual agency responsibilities and authorities
 - 4. Issues unique to each agency
- C. Provide local decision makers (elected officials) with a coordinated framework for next actions steps
- D. Define organizational responsibilities and assignments
- E. Gradually, adaptively adjust physical distancing requirements based on [California’s Critical Indicators](#)
- F. Unified, factual information and regional messaging campaigns
 - 1. Most Americans expect the coronavirus crisis to last for months
 - 2. Americans choose saving lives over the health of the US economy
 - 3. The nation is becoming more accepting of drastic interventions to stop the virus' spread, compared with a [poll taken March 10 and 11](#). The increased support for restrictions comes as Americans believe coronavirus effects will be felt for the foreseeable future
 - 4. Joint Information Center survey (attached)

III. SCOPE

- A. Multi-city/district guiding principles:
 - 1. Health and safety of residents is our top priority
 - 2. Will require a phased approach informed by National Coronavirus Response guidelines, disaster recovery frameworks and economic preservation/restoration
 - 3. Strive for cross jurisdictional collaboration, to provide a common message to local citizens
 - 4. Base decisions on facts and health science
 - 5. Anticipate what the State and County will do and be ready. Commit to staying ahead of this as much as possible
 - 6. Consider expanding to other jurisdictions (El Segundo, Torrance)
- B. [California’s Six Critical Indicators for Modifying Stay-At-Home Order](#) (attached)
 - 1. The ability to monitor and protect our communities through testing, contact tracing, isolating, and supporting those who are positive or exposed;
 - 2. The ability to prevent infection in people who are at risk for more severe COVID-19;
 - 3. The ability of the hospital and health systems to handle surges;
 - 4. The ability to develop therapeutics to meet the demand;
 - 5. The ability for businesses, schools, and childcare facilities to support physical distancing; and
 - 6. The ability to determine when to reinstitute certain measures, such as the stay-at-home orders, if necessary.

IV. RECOVERY FRAMEWORK

Recovery Continuum	Thresholds for Action Combinations of the following:	Stages for Reopening	Proposed Actions/Areas of Highest Consideration (Limit spread vs. economic support)
URGENT PHASE [Mid-March to Mid-May]	Flatten the curve	N/A	Current orders and direction from Los Angeles County and State of California <ul style="list-style-type: none"> ▪ Safer at home order ▪ Physical distancing protocols ▪ City closures
STABILIZATION PHASE [Mid-May to Mid-July]	<ul style="list-style-type: none"> • Lifting of State/LA County Safer At Home Order • Sustained reduction in LA County COVID-19 cases for at least 14 days • Improvement of COVID-19 dashboard metrics • Wide-spread testing and contact tracing - testing, contact tracing, isolating, and supporting those who are positive or exposed • Strict containment and isolation with symptoms or quarantine if close contact • Normal standards of hospital care, not in crisis mode - ability of the hospital and health systems to handle surges 	<ul style="list-style-type: none"> • Gradually, adaptively adjust physical distancing requirements based on California’s Critical Indicators • Revert back to Urgent Phase if: <ul style="list-style-type: none"> - a substantial number of cases cannot be traced back to known cases - there is a sustained rise in new cases for five days - if hospitals in the state are no longer able to safely treat all patients requiring hospitalization - non-compliance with physical distancing • Protect at-risk/vulnerable populations • Non-essential businesses and schools start to reopen • Control transmission = gatherings of maybe 10 up to 50, some physical distancing, public hygiene protocols continue 	Prevent second wave (reoccurrence) Beaches-water access only-LA County Beaches and Harbor Plan <ul style="list-style-type: none"> ▪ No organized event or activities (no groups) ▪ Physical distancing required ▪ Seasonal/weekend closures ▪ Limit access/parking ▪ Enforcement – lifeguards, Sheriffs Recreation <ul style="list-style-type: none"> ▪ Allowed only if physical distancing can be achieved Business begins to reopen (engage sectors to determine strategies) <ul style="list-style-type: none"> ▪ Capacity/crowd restrictions ▪ Conditional use permits (hours, uses) ▪ Support businesses in modifying built environment/spaces Childcare begins to reopen Schools open (Aug/Sept 2020) - Staggered schedules Public meetings, facilities and spaces <ul style="list-style-type: none"> ▪ Public hygiene, massive deep cleaning, capacity limits ▪ Events of maybe 10 and up to 50 Testing - Advocate/facilitate for the South Bay <ul style="list-style-type: none"> ▪ More testing sites, rapid and serological testing ▪ System to track positive case contacts Surveillance Scale contact tracing, isolation and quarantine Maintain support for prescriptions, food, virtual meetings, mental health, exercise
RECOVERY PHASE [Mid-July to Late-November]	Safe and effective measures for mitigating COVID-19 are available – <ul style="list-style-type: none"> • Broad surveillance • Therapeutics - develop therapeutics to meet the demand • Safe vaccine (Fall to Spring) 	<ul style="list-style-type: none"> • Establish immune protection – vaccine available • Adjust Most Restrictions based on surveillance data • Begin to lift ban on larger events 	Beach Activities/Parks/Trails/The Strand - LA County Beaches and Harbor Plan <ul style="list-style-type: none"> ▪ Physical distancing required Therapeutics <ul style="list-style-type: none"> ▪ Mass vaccinations ▪ Conversion of testing to vaccination sites ▪ Antiviral drugs and prophylaxis Prevent infection
POST RECOVERY [Ongoing]	<ul style="list-style-type: none"> • Governance • Develop vaccines in months not years • Establish national infectious disease forecasting center • Modernize and fortify health care systems • Research and development 	<ul style="list-style-type: none"> • Rebuild readiness for next pandemic 	<ul style="list-style-type: none"> ▪ Business and economic incentives, stimulus, grants, etc. ▪ Update Emergency Plans and Pandemic Annexes ▪ Preparedness by agencies & citizens ▪ Mitigation strategies

V. ASSUMPTIONS

- Timeline – recovery will not be immediate, will need to utilize short, intermediate and long-term strategies
- LA County modeling shows 96% of LA County population will have been exposed to COVID-19 by mid-summer without some form of physical distancing and 30% if physical distancing continues
- Push back and frustration from citizens and businesses will increase
- California Recovery Framework delivered 4/14/20 with more specifics coming over the next two weeks based on data
- Recovery will occur over 3 to 18 months
- Physical distancing requirements will slowly be reduced, and the opening of businesses will slowly increase.
- Must be nimble enough to return to current restrictions in “hot” zones and/or if the number of infected individuals starts to increase
- Recovery timeline and requirements will be heavily influenced by County and State Health Departments
- Prepare for a spike in the Fall with the return of flu season, if no vaccine is in place

VI. TRADE-OFFS & CONSIDERATIONS

- A. Physical distancing vs. economic viability
- B. Continued aggressive broad-based communication is required to support citizens for the long haul
- C. Balance the COVID-19 pandemic priorities with continued need to provide safe methods for access to mental health, recreation, health care, childcare, therapies, substance abuse, care management, exercise
- D. Not business as usual or expectation that things are going back to normal in the short-term or intermediate term
- E. **“Do the right thing – It’s still up to you to do...”** If we don’t all do our part a second reoccurrence will shut us down again. Unlike natural disasters such as an earthquake where individuals have no ability to alter its course, with this public health crisis individuals can and must take personal accountability to do their part and impact the severity of this pandemic.
- F. Agree on phases, triggers and “what if” scenarios and try to anticipate what the County might do, so we’re ready

VII. WHAT’S NEXT

- **Come to elected officials with a Strategic Recovery Plan to support collaboration, unification and buy-in**
- **Unified comprehensive messaging and community buy-in based on Joint Information Center data**
- **City Workgroup to work on unified areas**
- **Invite El Segundo and Torrance**
- Tri-city public meeting if needed
- Staying the course, it’s working
- Workforce – unified on staffing levels and strategies

VIII. SOURCES AND RESOURCES

- Scott Gottlieb, MD, Caitlin Rivers, PhD, MPH, Mark B. McClellan, MD, PhD, Lauren Silvis, JD, Crystal Watson, DrPh, MPH (March 28, 2020), [National coronavirus response: A road map to reopening](#), *American Enterprise Institute*.
- [Work for America: Framework for Reopening America](#), Federal Emergency Management Agency and the Centers for Disease Control and Prevention
- [California’s Roadmap to Modify the Stay-At-Home Order](#)
- [A 2020 timeline: This is how California could reopen, from restaurants and schools to offices and sports](#)
- Joint Information Center survey report